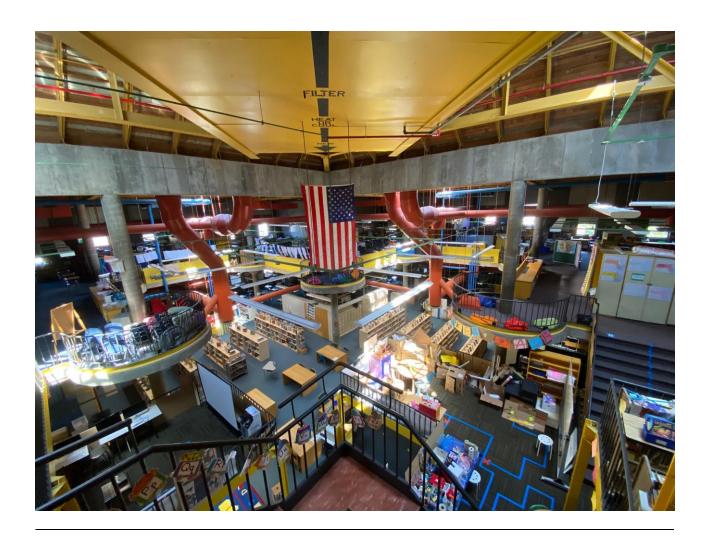


JOHN R. PIERCE SCHOOL

Brookline, MA



OPM Monthly Project Update Report

February 2022

FS	SD	DD	CD	BIDDING	CONSTRUCTION	CLOSEOUT	SITE
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During the month of December, the project team assembled and submitted the Preferred Schematic Report (PSR) to the Massachusetts School Building Authority (MSBA) on December 23, 2021. The MSBA reviewed the PSR submission and provided comments on January 24, 2022. The Project Team has compiled responses to the MSBA's questions, but are waiting on clarification from the MSBA on several unclear comments. Responses to the comments were submitted and received by the MSBA on February 7, 2022.

The Pierce project is on the MSBA Board of Directors meeting agenda for March 2nd where the MSBA is expected to approve the project to proceed into Schematic Design.

The project is currently on target to hit the following milestone dates:

- 06/15/21 (A) Preliminary Design Program (PDP) Submission due to MSBA for staff review (submitted)
- 12/23/21(A) Preferred Schematic Report (PSR) submitted to MSBA
- 02/02/22 Facilities Assessment Subcommittee (FAS) Meeting with MSBA
- 03/02/22 MSBA Board of Directors Meeting to approve Preferred Schematic Report
- 06/22/22 Schematic Design (SD) Report submitted to MSBA
- 08/31/22 MSBA Board of Directors Meeting for Project Scope & Budget
- Town Meeting Vote & Debt Exclusion Override: September / October 2022

I. TASKS COMPLETED THROUGH FEBRUARY 2021

The following tasks were completed in the month of February 2021:

- 02/01/22 Dry Run of the FAS Presentation with MSBA
- 02/01/22 Submit Monthly Report to the Town and MSBA
- 02/02/22 Facilities Assessment Subcommittee (FAS) Meeting with MSBA
- 02/02/22 Weekly Project Team Meeting with Staff
- 02/03/22 School Building Committee Meeting
- 02/08/22 February Building Commission Meeting
- 02/09/22 Weekly Project Team Meeting with Staff
- 02/16/22 Weekly Project Team Meeting with Staff
- 02/17/22 School Building Committee Meeting
- 02/23/22 Weekly Project Team Meeting with Staff

II. TASKS PLANNED FOR MARCH 2022

The following tasks are planned for the month of March 2022:

• 03/01/22 Design meetings with teachers and staff



•	03/01/22	Submit Monthly Report to the Town and MSBA
•	03/02/22	MSBA Board of Directors Meeting to approve the project into SD
•	03/02/22	Design meetings with teachers and staff
•	03/02/22	Weekly Project Team Meeting with Staff
•	03/03/22	Design meetings with teachers and staff
•	03/04/22	Design meetings with teachers and staff
•	03/08/22	March Building Commission Meeting
•	03/09/22	Weekly Project Team Meeting with Staff
•	03/16/22	Weekly Project Team Meeting with Staff
•	03/23/22	Weekly Project Team Meeting with Staff
•	03/28/22	Reimbursement Request #6 to be Submitted to the MSBA

III. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled \$128,003.50 this month, which consisted of OPM, Designer and Designer Consultant fees related to the Preferred Schematic Report/Schematic Design Phase services for the Feasibility Study.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated February 28, 2022.

IV. PROJECT SCHEDULE OVERVIEW

The Preferred Schematic Report (PSR), a report highlighting the single preferred solution and outlining the process taken to get to that solution, was submitted on December 23, 2021 to the MSBA for review. The MSBA will vote to move the project into Schematic Design at their March 2, 2022 Board of Directors (BOD) meeting. Prior to that meeting there was an FAS meeting to ensure the package is complete and ready for approval. That meeting occurred on February 2, 2022.

Once a preferred solution is approved by the MSBA BOD, the team moves into Schematic Design (SD) to further develop the solution. During SD, the project team will continue engaging the community, teachers, staff, and other stakeholders to ensure the design reflects the needs of the community. The plans will be developed and in May 2022, cost estimates will be prepared to determine the cost of the project.

The SBC, Building Commission, School Committee and Select Board voted to pursue CM at Risk for the Pierce School Project. The Project will be submitting an application to the OIG in February and the procurement process will begin with the goal of onboarding a



CM in April 2022 so they are able to complete a third cost estimate to ensure cost certainty.

The Project's target is to submit the SD report to the MSBA in June 2022, to ensure a spot on the August 2022 BOD meeting agenda. After the SD submission is approved by the MSBA, the project will need to secure funding through a vote at Town Meeting in September 2022 as part of the primary elections already slated to occur at that time. See attached Preliminary Project Schedule for more information.

Discussions have begun with the Town to explore the possibility of bidding the project in two bid packages – the first for abatement, demo, and site enabling work, and the second for the main package. More discussion is needed once the CM is on board for the Town to make a decision.

V. CONTRACT AMENDMENTS/BUDGET TRANSFERS

No Contract Amendments or Budget Revision Requests were required for the month of February 2022.

VI. MBE / WBE PARTICIPATION

The Minority Business Enterprise (MBE) participation goal is 5.1% and for Women Business Enterprise (WBE) participation, the goal is 10%. Based on the Designer subcontracts awarded for the Feasibility Study/Schematic Design Phase, the percentage of fee for MBE is 8.4% and WBE is 35.9% for a combined total MBE/WBE participation of 44.3%. The percentages will be updated for the Design Development through Closeout Phases of the project.

Total Workforce Hours: 8,340

Total Minority Hours: 1,030 Percentage of Total: 12.4% Total Women Hours: 5,879 Percentage of Total: 70.5%

Please refer to the attached minority report to learn more about workforce participation.

VII. COMMUNITY OUTREACH

The Pierce School Building Project Website will be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes and presentation materials will be posted to the website as well. To subscribe to project updates, please visit the website: https://www.brookline.k12.ma.us/Page/2453.



VIII. ATTACHMENTS

Monthly Invoice Summary, dated February 28, 2022

Total Project Budget Status Report, dated February 28, 2022

Monthly and Cumulative Cash Flow Reports, dated February 28, 2022

Preliminary Project Schedule, dated February 28, 2022

Alternate Project Schedule w/ Early Bid Package, dated January 11, 2022

Workforce Hours Minority Report, dated February 28, 2022



February 28, 2022 John R. Pierce School - Brookline, MA Total Project Budget Status Report Total **Actual Spent to** Authorized Changes **ProPay Code** Description **Total Project Budget Revised Total Budget** % Cmtd to Date % Spent to Date **Balance To Spend** Comments Committed Date **FEASIBILITY STUDY AGREEMENT** 0001-0000 **OPM Feasibility Study/Schematic Design** 100,000 \$ 245,884 345,884 \$ 345,884 100% \$ 272,904 79% 72,980 *FSA 1, 4, 5 0002-0000 A&E Feasibility Study/Schematic Design 950,000 507,266 1,457,266 1,457,266 100% \$ 798,131 55% 659,135 *FSA 1, 2, 3, 5 0003-0000 **Environmental & Site** 150,000 150,000 8,192 5% \$ 8,192 5% 141,808 0004-0000 Other 800,000 \$ (753,150)46,850 0% \$ 0% 46,850 *FSA 1, 2, 3, 4, 5 54% SUB-TOTAL 2,000,000 \$ 2,000,000 1,811,342 91% \$ 1,079,227 920,773 **ADMINISTRATION** 0101-0000 **Legal Fees Owner's Project Manager** \$ 0% \$ 0% 0102-0400 Design Development Ś Ś 0% \$ 0% 0102-0500 **Construction Documents** \$ \$ 0% \$ 0% 0% \$ 0102-0600 Bidding Ś 0% 0102-0700 Construction Administration Ś 0% \$ 0% 0% \$ 0% 0102-0800 Closeout \$ 0102-0900 Extra Services Ś Ś 0% \$ 0% 0102-1000 **Reimbursable Services** Ś \$ \$ 0% \$ 0% 0% \$ 0201-1100 **Cost Estimates** Ś Ś 0% 0103-0000 **Advertising & Printing** 0% \$ 0% \$ 0104-0000 0% \$ 0% Permitting \$ 0105-0000 Owner's Insurance - S Ś - \$ 0% \$ 0% 0199-0000 Other Administrative Costs - \$ \$ \$ 0% \$ 0% SUB-TOTAL \$ 0% \$ 0% **Architectural & Engineering** A/E Basic Services 0% \$ 0% 0201-0400 Design Development 0% \$ 0% \$ 0201-0500 **Construction Documents** 0% \$ 0% \$ - \$ 0201-0600 0% \$ 0% Bidding - S 0% \$ 0201-0700 **Construction Administration** \$ \$ 0% 0201-0800 Closeout 0% \$ 0% 0% 0201-9900 Other Basic Services 0% \$ \$ \$ 0% \$ 0% Extra/Reimbursable Services \$ - \$ 0203-9900 Other Reimbursables - Ś 0% \$ 0% 0204-0200 HazMat (incl. monitoring) \$ - \$ 0% \$ 0% 0204-0300 Geotechnical/Geo-Environmental 0% \$ 0% 0204-0400 Site Survey & Site Requirements 0% \$ 0% \$ - | \$ 0204-0500 Wetlands \$ - \$ 0% \$ 0% 0204-1200 Traffic Studies \$ - \$ 0% \$ 0% SUB-TOTAL 0% \$ 0% SITE ACQUISITION Land/Bldg. Purchase/Associated Services 0% \$ 0% 0% \$ SUB-TOTAL - \$



	ool - Brookline, MA									February 28, 20
l Project Budge	et Status Report									
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0501-0000	CMR Pre-Con Services	\$ -			\$ -	0%		0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	CONSTRUCTION COSTS									
0502-0001	Construction Budget	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0508-0000	Change Orders	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	ALTERNATES									
0506-0000	- NET ENIVATES			\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	•	\$ -	0%		0%	\$ -	
	OTHER PROJECT COSTS				1.					
0507-0000	Construction Contingency	\$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	0%		0%	\$ -	
0601-0000	Miscellaneous Project Costs Utility Company Fees	\$ -	\$ -	\$ -	\$ -	0%	•	0% 0%	\$ -	
0602-0000	Testing Services	\$ -		\$ -	\$ -	0%		0%	\$ -	
0699-0000	Other Project Costs	\$ -		\$ -	\$ -	0%		0%	\$ -	
	Furnishings and Equipment	\$ -	\$ -	\$ -	\$ -	0%		0%	\$ -	
0701-0000	Furnishings	\$ -		\$ -	\$ -	0%	\$ -	0%	\$ -	
0702-0000	Equipment	\$ -		\$ -		0%		0%	\$ -	
0703-0000	Technology Equipment	\$ -		\$ -	\$ -	0%		0%	\$ -	
0801-0000	Owner's Contingency SUB-TOTAL	\$ -	\$ -	\$ -	\$ - \$ -	0%		0% 0%	\$ -	
	SUB-TUTAL	-	•	-	-	0%	-	0%	, -	
	TOTAL PROJECT BUDGET	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,811,342	91%	\$ 1,079,227	54%	\$ 920,773	
		•								
	FUNDING SOURCES	Max w/ Contingency	Max w/o Contingency							
	Maximum State Share	\$ 645,200	\$ 645,200	Project			Basis of Total	Reimbursement		
	Local Share	\$ 1,354,800		Budget	Scope Items Excluded	Contingencies	Facilities Grant	Rate		
	SUB-TOTAL	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000	32.26%		
	CONSTRUCTION COST ESTIMATES	2.11	Estimates	A	SF	Coul Boures	1			
PSP Co	construction cost estimates est Estimate	Date 09/17/21	Estimator AM Fogarty	Amount \$146,388,307	305,740	Cost Per SF \$478.80				
	Cost Estimate	05/11/21	i ogarty	71-0,300,307	303,740	#DIV/0!				
_										
		Feasibility Study Agree	ment Budget Transfers	:						
	FSA BRR 0		Transfer \$225,000 from	Other Contingency to	OPM Feasibility Stu	ıdy/Schematic Desig	gn to fund OPM Bas	e Contract for Feasi	bility Study/Schematic	
	FSA BRR 0		Design. Transfer \$344,466 from	Other Contingency to	A/E Feasibility Stud	v/Schematic Design	to fund A/F Base (Contract for Feasibili	ity Study/Schematic Design.	
	FSA BRR 0									
			Transfer \$1,650 from O							
	FSA BRR 0		Transfer \$26,400 from			-		-		
	FSA BRR 0	4 10/12/2021	Transfer \$19,800 from	Other Contingency to O	PM Feasibility Stud	ly/Schematic Design	to fund cost estim	ating services for PS	SR and SD.	



		Total Project Budget Status Report												
ProPay Code Description Total Project Budget Authorized Changes Revised Total Budget Committed Total Committed **Cmtd to Date Committed Spent to Date Date Date Spent to Date Date Spent to Date Date Spent to Date Spent to Date Date Spent to Date Date Date Spent to Date Date Spent to Date Date Spent to Date Date Spent to Date Date Date Date Date Date Date Date														
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John R. Pierce School - Brookline, MA February 28, 2022 **Monthly Cash Flow Original** Revised \$250,000 **Projection Projection Date** Actual **Monthly Expenditures** Sep-20 15,395 ■ Actual ■ Revised Projection Original Projection 15,395 Oct-20 \$ \$ Nov-20 \$ 15,395 46,185 Dec-20 \$ 15,395 15,395 \$200,000 Jan-21 115,395 \$ 15,395 174,770 Feb-21 76.627 Mar-21 74,770 91,349 Apr-21 96,521 74,770 \$150,000 May-21 104,770 100,208 104,770 Jun-21 72,736 \$ 179,770 95,641 Jul-21 Aug-21 179,770 58,536 Sep-21 \$ 104,770 59,452 \$100.000 74,770 Oct-21 29,059 \$ Nov-21 149,770 34,155 Dec-21 149,770 16,479 Jan-22 \$ 151,875 \$ 143,486 Feb-22 \$ 76,875 \$ 128,004 \$50,000 Mar-22 \$ 73,935 216,995 Apr-22 \$ 73,935 228,765 May-22 \$ 73,935 \$ 197,392 Jun-22 \$ \$ 113,146 \$ 111,400 Jul-22 \$ M1.22 Nug 2 sep 2 oct 2 ov 22 per 2 Aug-22 53,076

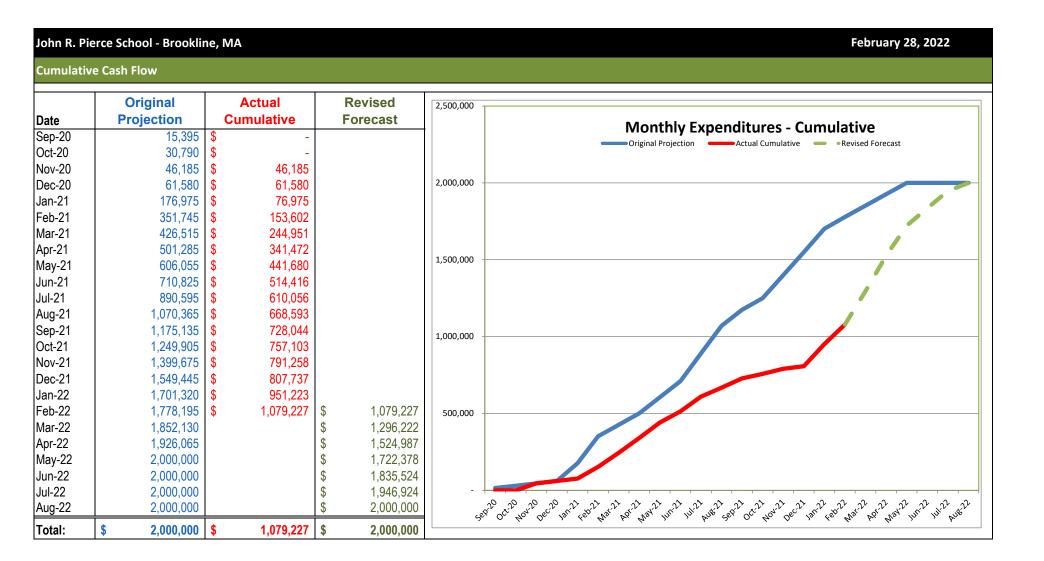
920,773

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Total:



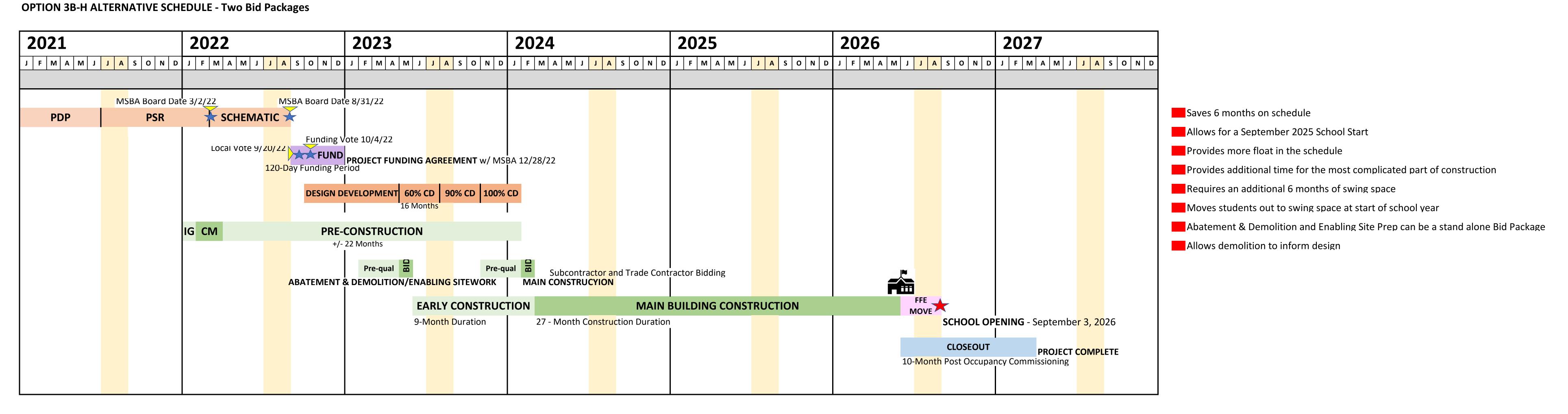


PIERCE SCHOOL

OPTION 3B-H BASELINE SCHEDULE - One Bid Package

2021		2022		2023		2024		2025		2026	2027	2028
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											CLOSEOUT 10-Month Post Occupancy Commiss	ROJECT COMPLETE sioning

PIERCE SCHOOL





JOHN R. PIERCE SCHOOL PRELIMINARY PROJECT SCHEDULE Preferred Schematic Report/Schematic Design Phase February 28, 2022

Bigility Period Non-2019 Model Project Description					February 28, 2022
Mathematics Selection Text Te				Q4 Q	1 Q2 Q3 Q4 Q1 Q1 Q2 Q3 Q4 Q1 Q1 Q1 Q1 Q1 Q1 Q1
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Continued Feasibly States / Agreement The 41902 West 1910	5	• •		Wed 4/15/20	
Comparison The Association	6				
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Preliminary Design Program (PDP)	30	,			Send Contract and BRR to MSBA
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Research/Review	32				Designer Work Plan/Existing Conditions Drawings/Files Research/Review
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MSBA Board Vote on PSR & Approval to Move to Schematic Design Wed 3/2/22 Wed 3/2/22 Wed 3/2/22 Wed 3/2/22 Wed 3/2/22 Wed 3/2/22 Wed 3/2/22		Presentation			
Schematic Design					
48 Schematic Design (SD) Thu 3/3/22 Wed 8/31/22 Schematic Design (SD)	47		Wed 3/2/22	Wed 3/2/22	
Continuity Design (OD)	48	Schematic Design (SD)	Thu 3/3/22	Wed 8/31/22	Schematic Design (SD)



JOHN R. PIERCE SCHOOL PRELIMINARY PROJECT SCHEDULE Preferred Schematic Report/Schematic Design Phase February 28, 2022

				February 28, 2022	
	ask Name	Start		2019 2020 2021 2022 2023 2024 2025 2026 2027 2024 2029 Q3 Q4 Q1 Q2	2028 Q1
49	Develop Schematic Design Submission(* Start in Jan.)	Thu 3/3/22		Develop Schematic Design Submission(* Start in Jan.)	
50	SD Cost Estimates, Reconciliation and VE	Mon 5/9/22		\$D Cost Estimates, Reconciliation and VE	
51	SD Draft to SBC	Tue 6/7/22		\$D Draft to \$BC	
52	SBC Vote to Approve SD Submission to MSBA	Mon 6/13/22		SBC Vote to Approve SD Submission to MSBA	
53	MSBA Schematic Design Notification	Mon 6/13/22		▼ MSBA Schematic Design Notification	
54	Submit SD Submission to MSBA	Mon 6/27/22		Submit SD Submission to MSBA	
55	MSBA Review Comments (3 weeks) and Project Team Response Period (2 weeks)	Tue 6/28/22		MSBA Review Comments (3 weeks) and Project Team Response Period (2 weeks)	
56	PSB Conference (either 7/20 or 8/3)	Wed 7/20/22	Wed 8/3/22	PSB Conference (either 7/20 or 8/3)	
57	Execute PSBA	Thu 8/4/22		▼ Execute PSBA	
58	MSBA Board Vote on SD & PSBA - Approval to Move to PFA	Wed 8/31/22	Wed 8/31/22	▼ MSBA Board Vote on SD & PSBA - Approval to Move to PFA	
59	DESE Review	Mon 6/27/22	Mon 8/8/22	DE\$E Review +	
60	MSBA Review of DESE Submittal	Mon 6/27/22	Fri 7/15/22	M\$BA Review of DESE Submittal	
61	DESE Review and Approval	Mon 7/18/22	Mon 8/8/22	■ DESE Review and Approval	İ
62	_ocal Funding Approval/ Project Funding	Mon 6/6/22	Wed 12/28/22	Local Funding Approval/ Project Funding Agreement	İ
	Agreement				i
63	MSBA and Bond Counsel to Review Vote Language	Mon 6/6/22	Mon 6/27/22	■ MSBA and Bond Counsel to Review Vote Language	
64	Timeframe in which to Execute the PFA	Wed 8/31/22		Timeframe in which to Execute the PFA	\longrightarrow
65	Town Meeting Process and Vote on 9/20	Thu 9/1/22		Town Meeting Process and Vote on 9/20	
66	Vote on Project Funding	Tue 10/4/22	Tue 10/4/22	Vote on Project Funding	
67	Design Development	Wed 10/5/22	Tue 5/9/23	Design Development	
68	Design Development Documents	Wed 10/5/22		Design Development Documents	-
69	DD Cost Estimate and Reconciliation	Mon 2/27/23		DD Cost Estimate and Reconciliation	
70	DD Value Engineering and Document Updates	Mon 3/27/23		DD Value Engineering and Document Updates	
71	Submit DD Package to MSBA	Mon 4/3/23		Submit DD Package to MSBA	
72	MSBA Review/Comments and Project Team Response	Tue 4/4/23		▲ MSBA Review/Comments and Project Team Response Period	$\stackrel{-}{\longrightarrow}$
	Period				
73	Contract Documents	Tue 4/4/23	Tue 1/30/24	Contract Documents	1
74	CD 60% Documents	Tue 4/4/23	Fri 8/4/23	CD 60% Documents	
75	CD 60% Cost Estimate and Reconciliation	Mon 8/7/23	Wed 9/6/23	CD 60% Cost Estimate and Reconciliation	
76	CD 60% VE and Document Updates	Thu 9/7/23	Thu 9/14/23	CD 60% VE and Document Updates	
77	Submit 60% CD Package to MSBA	Fri 9/15/23	Fri 9/15/23	Submit 60% CD Package to MSBA	
78	MSBA Review Comments (3 weeks) & Design Team Response Period (2 weeks)	Mon 9/18/23	Fri 10/20/23	MSBA Review Comments (3 weeks) & Design Team Response Period (2 weeks)	-
79	Engage Inspectional Services & All Regulatory Departments Reviews	Mon 9/18/23	Fri 11/24/23	Engage Inspectional Services & All Regulatory Departments Reviews	-
80	CD 90% Documents	Mon 9/18/23	Fri 11/3/23	— _T CD 90% Documents	
81	CD 90% Cost Estimate and Reconciliation	Mon 11/6/23		CD 90% Cost Estimate and Reconciliation	
82	CD 90% VE and Document Updates	Mon 12/4/23		CD 90% VE and Document Updates	
83	Submit 90% CD Package to MSBA	Tue 12/12/23	Tue 12/12/23	Submit 90% CD Package to MSBA	
84	MAAB Review and Approval	Tue 12/12/23	Mon 1/15/24	MAAB Review and Approval	
85	MSBA Review Comments (3 weeks) & Project Team Response Period (2 weeks)	Tue 12/12/23	Mon 1/15/24	MSBA Review Comments (3 weeks) & Project Team Response Period (2 weeks)	
86	CD 100% Documents	Wed 12/13/23	Tue 1/23/24	CD 100% Documents	i
87	Prepare 100% CDs for Final Bidding	Wed 1/24/24	Tue 1/30/24	Prepare 100% CDs for Final Bidding	
88	LEED	Mon 10/17/22	Mon 12/27/27	LEED	
89	LEED Registration	Mon 10/17/22		■ LEED Registration	
90	LEED Kick-Off Meeting	Mon 10/24/22		▼LEED Kick-Off Meeting	
91	Submit Design Submittal to USGBC	Mon 2/12/24	Fri 5/3/24	Submit Design Submittal to USGBC	
92	Final LEED 10-month Cx Report	Mon 2/22/27	Fri 11/26/27		inal LE
93	Final Cx Report, Cx Completion Certificate	Mon 11/29/27	Fri 12/10/27		inal C
94	Construction Submittal to USGBC	Mon 12/13/27	Mon 12/27/27		Const
	Targeted Date of LEED Certification Letter	Mon 12/27/27	Mon 12/27/27		Targe



JOHN R. PIERCE SCHOOL PRELIMINARY PROJECT SCHEDULE Preferred Schematic Report/Schematic Design Phase February 28, 2022

				redition 20, 20	- -				
ID	Task Name	Start	Finish 2019 Q4 Q1 Q	2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4	2022	2024	2025	2026 21 02 03 04	027 $01 02 03 04 01 $
	CM at Risk Procurement Process (Or GC Below)	Mon 1/24/22	Fri 1/27/23	CM at Risk Procurement Process (Or GC Below) 🚾 🔻				
97	SBC Approves Use of CM at Risk Delivery & Selection Committee	Mon 1/24/22	Mon 1/24/22		SBC Approves Use of CM at Risk Delivery & S	Selection Committee			
98	CM At Risk Application & submit to OIG (If Applicable)	Tue 1/25/22	Mon 1/31/22		CM At Risk Application & submit to OIG (If Ap	plicable)			
99	Office of Inspector General Review & Approval	Tue 2/1/22	Mon 2/28/22		Office of Inspector General Review & Appro	val			
100	CM at Risk RFQ Process	Thu 2/10/22	Wed 2/23/22		CM at Risk RFQ Process				
101	CM at Risk SOQs Due	Wed 2/23/22	Wed 2/23/22		CM at Risk SOQs Due				
102	CM at Risk RFP Process (If Applicable)	Thu 2/24/22	Wed 3/16/22		CM at Risk RFP Process (If Applicable)				
103	CM at Risk Proposals Due	Wed 3/16/22	Wed 3/16/22		CM at Risk Proposals Due				
104	CM Interviews (Notify CMs that all will be interviewed on this date in RFP)	Wed 3/23/22	Wed 3/23/22		CM Interviews (Notify CMs that all will be		n RFP)		
105	CM Award/Notice to Proceed (*Contract Follows)	Fri 3/25/22	Fri 3/25/22		CM Award/Notice to Proceed (*Contract F	follows)			
106	Preconstruction	Mon 3/28/22	Fri 1/27/23		Preconstruction				
107	Trade Contractor Prequalifications	Thu 11/9/23	Wed 1/24/24			•	1 1 1		
108	Advertise Trade Contractors RFQ	Thu 11/9/23	Wed 11/15/23			Advertise Trade Contracto			
109	Trade Contractor RFQ Advertisement & Response Time	Thu 11/16/23	Wed 12/13/23				Advertisement & Response	e Time	
110	Trade Contractors SOQ Due	Wed 12/13/23	Wed 12/13/23			Trade Contractors SOC			
111	Review Trade Contractor SOQ	Thu 12/14/23	Wed 1/24/24			Review Trade Contra			
112	Prequalification Committee Review Meeting	Wed 1/24/24	Wed 1/24/24				nnittee Review Meeting		
113	Notify Trade Contractors for Bidding	Wed 1/24/24	Wed 1/24/24			Notify Trade Contract	ctors for Bidding		
114	Permitting and Regulatory Filing Requirement	Mon 9/18/23	Fri 3/15/24	Permi	ting and Regulatory Filing Requirement		1 1 1 1 1 1 1 1 1		
115	Final Planning Board/ Zoning Board of Appeals	Mon 9/18/23	Fri 1/19/24			Final Planning Board	/ Zoning Board of Appeals		
116	Notice of Intent to Conservation Commission (Review based on Preliminary Site Design w/ Final Site Design due at 60% CD)	Mon 9/18/23	Fri 1/19/24					Review based on Preliminary	y Site Design w/ Final Site Desig
117	Final Transportation Board Review	Mon 9/18/23	Fri 10/13/23		- Fir	al Transportation Board F			
118	NPDS Construction General Permit	Mon 2/5/24	Fri 3/1/24			NPDS Constructio			
119	Permits from City Engineering Department	Wed 12/13/23	Tue 12/26/23			Permits from City Engi	1 - 1		
120	Special Permit to Planning Department (parking)	Wed 12/13/23	Tue 1/9/24				ning Department (parking)	
121	EPA-NPDES/SWPPP	Mon 2/5/24	Fri 3/1/24			EPA-NPDES/SWF	PP		
122	Building Permit	Mon 3/4/24	Fri 3/15/24			Building Permit			
123	Bid Phase (Main Construction)		Wed 4/24/24		Bid Phase (Main Constructio				
124	Main Bid Period	Wed 1/31/24	Tue 3/12/24			Main Bid Period			
125	Final GMP Contract	Wed 3/13/24	Wed 4/24/24			Final GMP Co	ntract		
126	Construction	Mon 3/18/24	Fri 2/19/27		Constru	ction •			
127	Start Main Construction	Mon 3/18/24	Fri 11/20/26						rt Main Construction
128	Substantial Completion	Mon 11/23/26	Mon 11/23/26						bstantial Completion
129	FFE Installation & Move	Tue 11/24/26	Fri 1/29/27						FFE Installation & Move
130	Punchlist	Tue 11/24/26	Fri 1/29/27						Punchlist
131	Final Completion of New School	Fri 1/29/27	Fri 1/29/27						Final Completion of New Sch
132	Teacher Move-In	Mon 2/1/27	Fri 2/19/27						Teacher Move-In
	School Opening	Mon 2/22/27	WON ZIZZIZI			1 1		School Opening	
134	Project Closeout Phase	Mon 11/2/26	Fri 3/26/27				Proj	ect Closeout Phase	
135	. repaire and cashin circocout 2 coamente	Mon 11/30/26	=						Prepare and Submit Closeout
136	Final Application for Payment	Fri 1/29/27	/=0/=:						Final Application for Payment
137	Submit 100% DCAMM Contractor Evaluations	Mon 11/2/26	111 11/10/20						mit 100% DCAMM Contractor E
138	Final Reimbursement Request	Fri 1/29/27	Fri 1/29/27						Final Reimbursement Reques
139	MSBA Closeout Documents Submitted	Mon 2/1/27	Fri 3/26/27						MSBA Closeout Documen

Revised 11/28/12 Page 3 Project Number: 2101

Project Name: Brookline Pierce School

Company Name: MDS-Sasaki (including Consultants)

	Workforce Participation						
Company Name	Minority Hours	Minority %	Women Hours	Women %	Total Hours		
MDS	0	0.00%	2662	72.40%	3677		
Sasaki	843.5	24.23%	3026.5	86.94%	3481		
A.M. Fogarty	0	0.00%	0	0.00%	56		
Hastings	0	0.00%	0	0.00%	18		
GGD	0	0.00%	4.75	10.05%	47.25		
LGCI	57.3	55.10%	0	0.00%	104		
Feldman Land Surveyors	16	4.01%	8	2.01%	399		
PEER Consultants	0	0.00%	0.5	0.27%	186.25		
Souza True & Partners Inc.	0	0.00%	59	65.74%	89.75		
New Vista Design	15	12.50%	15	12.50%	120		
Vanasse & Associates, Inc.	99	61.30%	103	63.78%	161.5		
Total	1030.8	157.14%	5878.75	313.68%	8339.75		